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Investor PresentationFor the period ending 30 September 2020

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Economic fundamentals remain healthy supported by proactive policies by the regulators

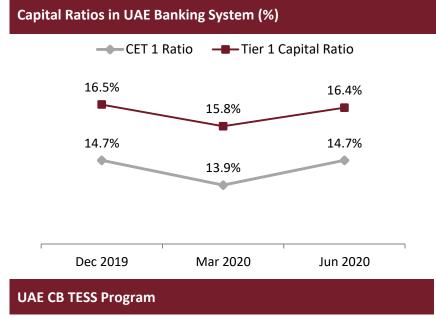


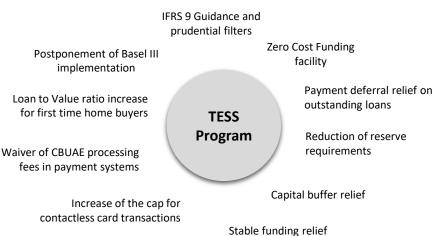
Robust infrastructure in place to support economic stability and recovery

- Large hydrocarbon reserves continue to support economic strength.
- Strong relations with the international economies supported by stable government with domestic political stability.
- Successful USD 2 bn bond and Sukuk issuances by Government of Dubai reflects the continued high investor confidence in the Dubai economy by the international investment community.

Fiscal strength remains robust supported by strong policy response

- In July, Dubai announced a new AED 1.5 billion stimulus package to reinforce liquidity of companies and support business continuity.
- Total stimulus from Dubai government **now totaling AED 6.3 billion** (1.6% of GDP).
- AED 100 bn TESS Program from UAE Central Bank have provided support to 300,000 customers, 10,000 SMEs and 1,500 private sector companies.
- Banks in UAE remain well capitalized, with average CET 1 Ratio at 14.7% and Tier 1 Capital Ratio at 16.4% as of H1 2020.





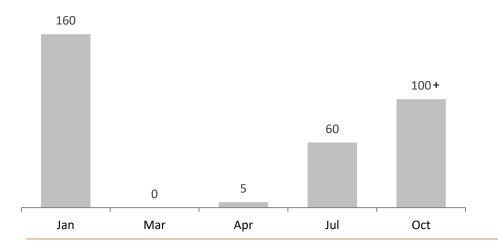
Sources: UAE Central Bank, Dubai Statistics Center

Significant focus on precautionary safety measures as key sectors gradually recover



- Private sector activities return back following gradual opening of economic sectors.
- Authorities have reiterated to the public the importance of adhering to safety guidelines, with zero tolerance approach towards violators.
- Travel on gradual return, with Emirates Airlines now flying to 100+ destinations compared to over 60 in July and nearly 0 during lockdown.
- Real Estate: There has been increased demand from end-users and first time buyers for purchasing villas and townhouses, driven primarily by low interest rates, reduced loan-to-value and the need to have larger living spaces during the pandemic times.

Emirates Airlines - Increasing number of Destinations (2020)



Zero tolerance approach to violations



Dubai Real Estate Market YTD – Number of Transactions



Sources: DLD, Emirates Airlines

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9M2020 Strategic Business Highlights



Strategic Highlights

Robust balance sheet growth

Integration of Noor Bank

Extending customer support (TESS Program)

Capturing strong recovery on Home Finance market

Large presence in Islamic capital markets space



Progress

Gross New Financing of nearly AED 42 billion in Corporate and Consumer

On target for year end completion

Relief measures of nearly AED 8 billion across corporate and consumer portfolios

New bookings of over AED 1 billion during 3Q2020 in Home Finance

Supported more than USD 20 billion Sukuk and syndicated transactions

Significant progress on digital strategy (YTD)



39%



Online transactions (IB and MB)



31%

App Transactions



16%



New App downloads



-13%

Decline in ATM transactions



Overall Financial Performance (for the period ended 30 Sept 2020)

299,303

29%

Preserving long term value for our customers and shareholders



Balance Sheet AED million **Sept 2020 Dec 2019** Change Net Financing Assets & Sukuk 27% 184,157 234,507 Investments **Total Assets** 231,796 299,303 29% **Customers' Deposits** 214,642 164,418 31% **Sukuk Financing Instruments** 14,852 18,598 25% **Equity** 34,732 40,033 15%

231.796

Total Liabilities and Equity

Dec 2018	Dec 2019	Sept 2020
93%	92%	92%
17.5%	16.5%	17.3%
12.4%	12.0%	12.9%
3.4%	3.9%	4.8%
18%	17%	14%
2.32%	2.25%	1.70%
3.14%	3.15%	2.70%
28.3%	26.9%	29.40%
35%	35%	
	93% 17.5% 12.4% 3.4% 18% 2.32% 3.14% 28.3%	17.5% 16.5% 12.4% 12.0% 3.4% 3.9% 18% 17% 2.32% 2.25% 3.14% 3.15% 28.3% 26.9%

Income Statement			
AED million	9M2019	9M2020	Change
Total Income	10,250	9,892	(3%)
Net Operating Revenue	6,877	6,935	1%
Operating Expenses	(1,771)	(2,134)	20%
Profit before Impairment and Tax Charges	5,105	4,801	(6%)
Extraordinary Impairment, ECL and Overlay	(1,056)	(2,650) ²	151%
Gain on Bargain Purchase	-	1,015	100%
Income Tax	(34)	(41)	20%
Group Net Profit	4,015	3,124	(22%)

Highlights

Financial Highlights

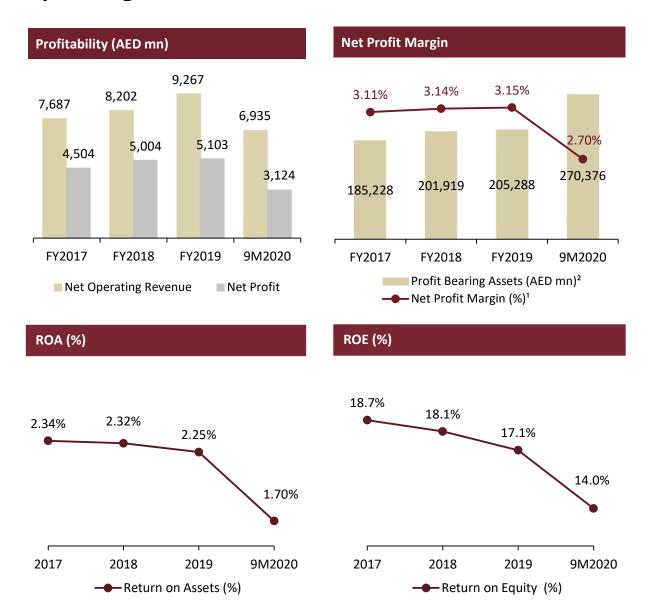
- Strong balance sheet growth with total assets approaching the AED 300 billion mark, thus translating into a 29% growth rate.
- Net Operating Revenue largely stable at AED 6,935 million, supported by an increase in fee income of 19% YoY.
- CASA on the rise, now constituting 39% of overall deposits, compared to 33% at YE2019.
- Top line income at AED 9,892 million remains robust, despite impacts due to pandemic.

¹ Cost to income ratio - Being the ratio of total operating expenses (excluding integration costs) to net income (normalized with synergies).

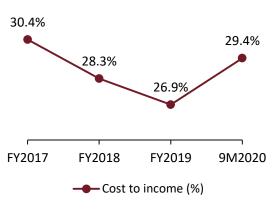
² Impairment provision of AED 2.65 bn includes one offs.

Operating Performance





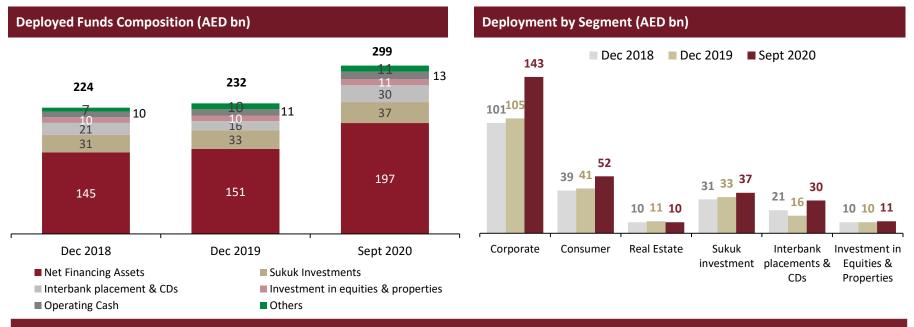
Cost to income ratio (%)



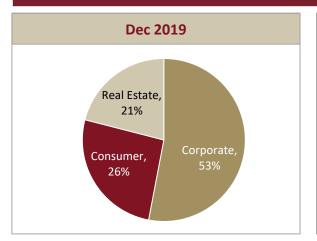
- Profitability remains robust despite highly prudent and conservative approach to provisions.
- Margins slightly lower primarily because of deliberate strategy of focusing on sovereign and related business.
- Cost to income ratio has already stabilized in 9M and is expected to improve as integration synergies continue to materialize.

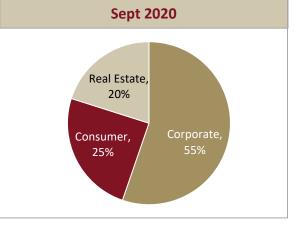
Overview of Deployment of Funds/Financing





Breakdown of Financing Portfolio by Sector (%) *





- Earning assets continue to show strong growth with a focus on low risk sectors
- Segmental financing:
 - Corporate financing book reached AED 143 bn
 - Gross new consumer financing amounted to AED 9.5 bn
 - Real estate concentration maintained within the guidance

^{*} Corporate covers all sectors except Real Estate

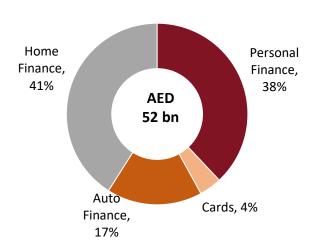
Segmental Overview – Consumer



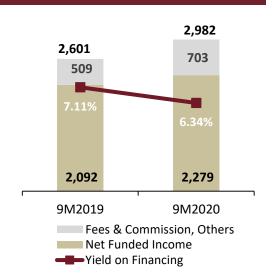
Management Commentary

- Consumer financing now stands at AED
 52 billion, supported by gross new financing of AED 9.5 billion.
- Auto, personal and home finance continued to be the key contributors to the consumer portfolio.
- Net operating revenue increased 15% YoY to AED 2,982 million.
- Significant jump in CASA by nearly 43% YTD.

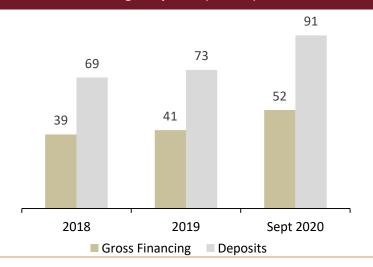
Breakdown by Portfolio – Sept 2020



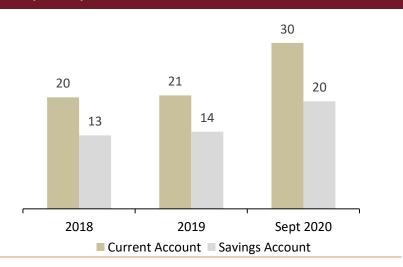
Revenue Trends (AED mn)



Segment Gross Financing / Deposits (AED bn)



CASA (AED bn)



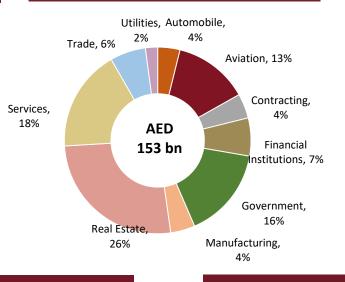
Segmental Overview – Corporate



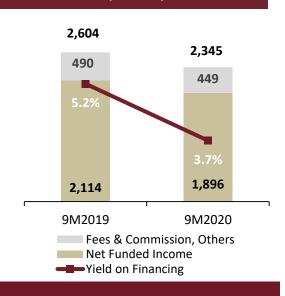
Management Commentary

- Gross corporate financing amounted to AED 153 billion, a growth of 34% YTD.
- Portfolio remains well-diversified with a strategic focus on sovereign and lower risk sectors during the pandemic
- Focus on operating accounts led to CASA growth of 60% YTD.

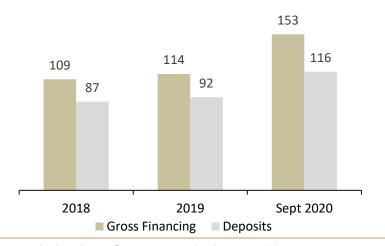
Breakdown by Portfolio – Sept 2020



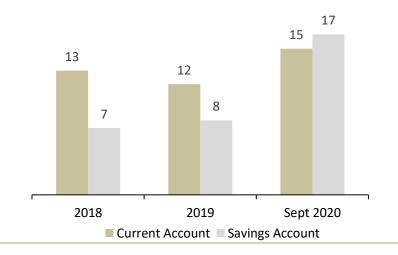
Revenue Trends (AED mn)



Segment Gross Financing / Deposits (AED bn)



CASA (AED bn)



Segmental Overview – Treasury



1,200

597

3.9%

603

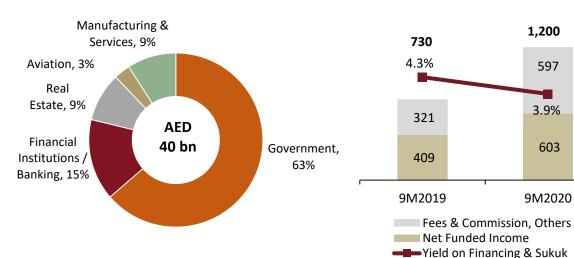
9M2020

Revenue Trends (AED mn)*

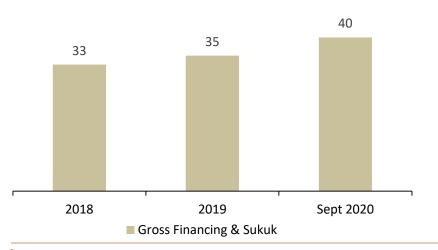
Management Commentary

- **Gross Financing and Sukuk Investments** crossed AED 40 billion.
- Significant improvement in net operating revenue (+64% YoY) to AED 1.2 billion.
- Treasury yields remained healthy at nearly 4%.

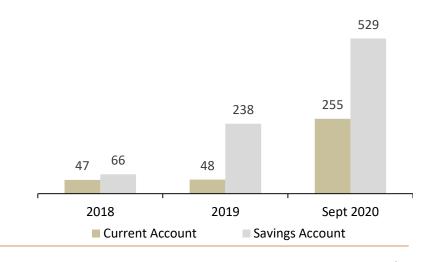
Breakdown by Portfolio – Sept 2020



Segment Gross Financing & Sukuk (AED bn)



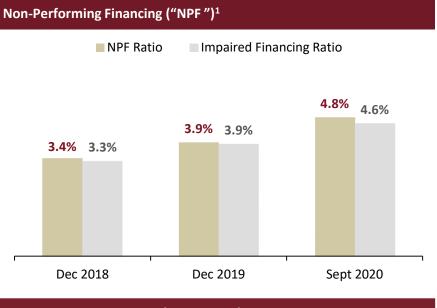
CASA (AED mn)



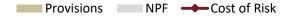
^{*}Based on shadow accounting for fees and commissions

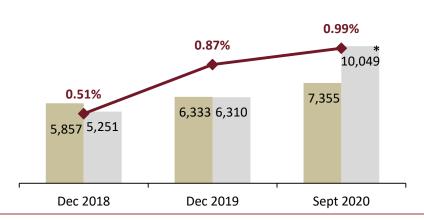
Asset Quality



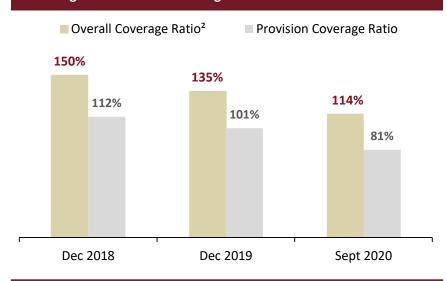








Financing Provisions and Coverage Ratios



Highlights

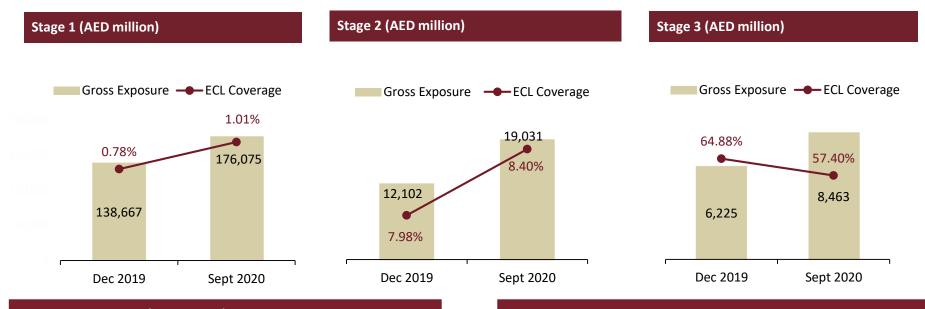
- Non-Performing Financing and impaired financing ratios continued to be robust during the current times, at 4.8% and 4.6% respectively.
- Normalized cost of risk for the period was 99 bps (excluding one-off charges).
- Overall coverage including collateral has remained well above 100%.

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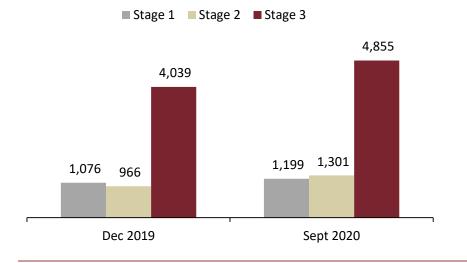
Asset Quality (contd.)

Islamic financing and investing assets (Gross Exposure by stages)





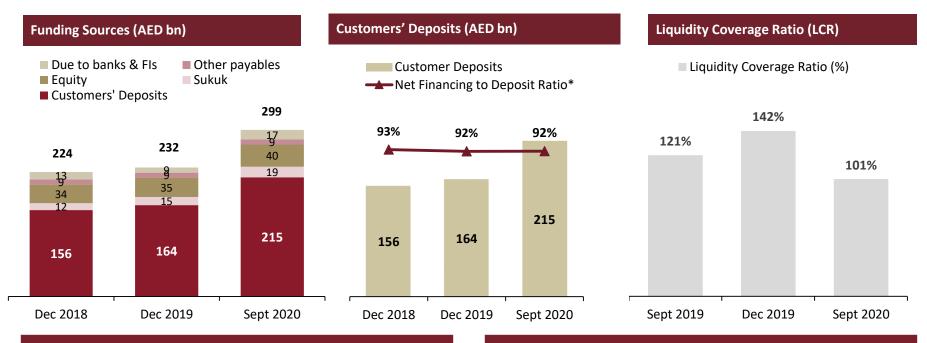
Expected Credit Loss (AED million)



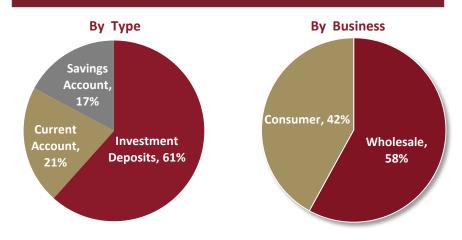
- Proactive approach taken to enhance coverage of performing stage 1 and 2 exposures, in view of uncertain economic conditions.
- Stage 1 provision coverage improved from 0.78% to 1.01%,
 whilst Stage 2 coverage improved from 7.98% to 8.10%.

Funding Sources and Liquidity





Customer Deposits (AED 215 bn as at 30 September 2020)

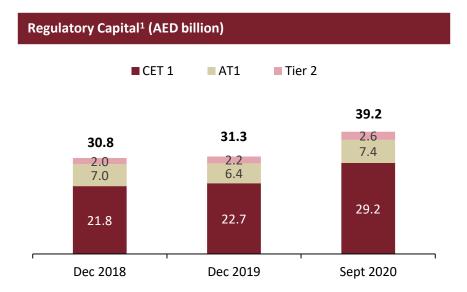


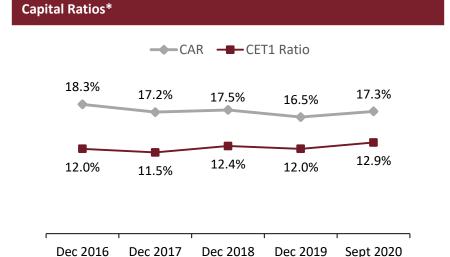
- The **bank's liquidity position** remained robust at 92%, despite market-leading growth.
- Strong growth in deposits, with an increase of 31% YTD indicates strength of the franchise to mobilize liquidity despite the current operating environment.
- CASA jumps 52% YTD, now constituting 39% of deposits.
- DIB credit continues to be attractive in the capital markets space, and in June 2020, the bank successfully raised USD 1.3 billion Sukuk (including tap), which was subscribed nearly 4.5 times.

^{*}Net Financing to Deposit Ratio excludes Bilateral Sukuk.

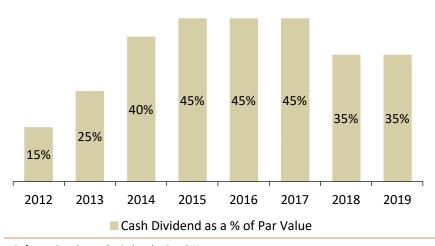
Capitalization Overview







Dividend History²



- Equity position strengthened to AED 40 billion, up by 15% compared to YE2019.
- Capital adequacy and CET 1 ratios improved to 17.3% (+80 bps YTD) and 12.9% (+90 bps YTD), respectively.
- Despite strong growth during the year, capital levels are intact and remain above the minimum regulatory requirement.

Refers to Regulatory Capital under Basel III;

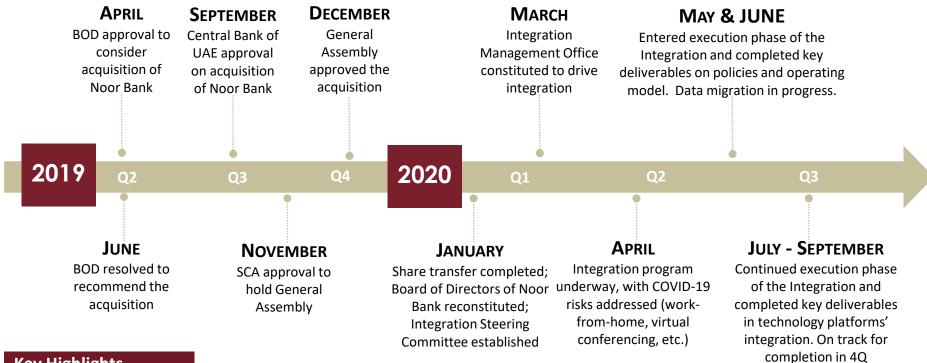
² Dividend is calculated as dividend per share divided by par value of a share;

^{*}This graph reflects ratios under Basel III regime

Acquisition of Noor Bank – key milestones

From a pioneering Islamic bank to becoming a powerhouse in Islamic finance





Key Highlights

- ✓ The integration program is on track with all key milestones met. The Bank continues to adhere to the established operational governance and oversight structure for the integration.
- ✓ The Bank has made significant progress in terms of its technology platforms' integration. It has successfully completed Data Migration Rehearsals, System Integrated Testing, Value Chain Testing cycles and Performance Testing.
- ✓ The Bank has initiated the Customer Communications process on account of the integration, in line with the Central Bank requirements. The Bank also initiated dispatch of Welcome letters with new DIB Cards to Noor Bank Debit and Credit Card customers.
- ✓ Onboarding of Noor Bank new to Bank customers stopped from 15th September 2020 and is now being shifted to DIB.
- ✓ Continued execution of Non-technology Projects, including collateral and property migration.
- √ Targeted for completion in 4Q.

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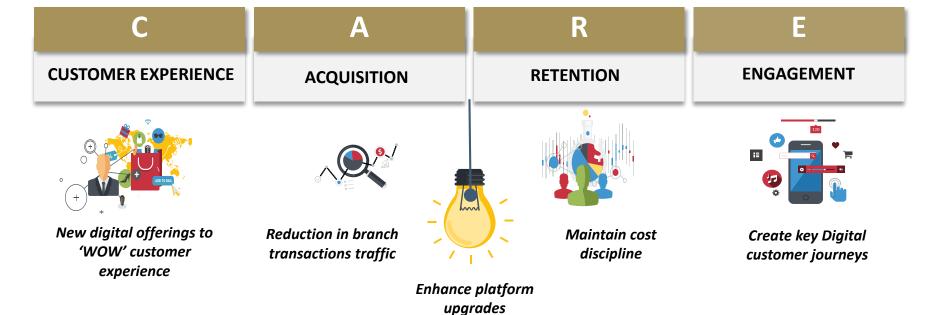
3. Strategic Focus

4. Appendix



Digitally Intelligent Bank (DIB)

CARE IDEOLOGY



2020 – Target Metrics							
Growth	8% to 10% 27%	NPF	4.0% 4.8%	Real Estate Concentration	~ 20% 20%	Return on Assets	2.10% to 2.20% 1.70%
Net Profit Margin	3.00% to 3.15% 2.70%	Cash Coverage	100% 81%	Cost Income Ratio	26% to 27% 29.4%	Return on Equity	17% to 18% 14.0%

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Consolidated Income Statement



AED million	9M2020	9M2019	FY 2019	FY 2018
Net Income	Reviewed	Reviewed	Audited	Audited
Income from Islamic financing and investing transactions	7,973	8,100	10,723	9,481
Commission	1,318	1,106	1,483	1,476
Income / (loss) from other investments measured at fair value	45	66	65	45
Income from properties held for development and sale	42	92	126	124
Income from investment properties	50	278	295	156
Share of profit from associates and joint ventures	13	66	58	137
Other Income	450	543	934	311
Total Income	9,892	10,250	13,684	11,730
Depositors' and Sukuk holders' share of profit	(2,957)	(3,373)	(4,418)	(3,528
Net Income	6,935	6,877	9,266	8,202
Operating Expenses				
Personnel expenses	(1,311)	(1,202)	(1,587)	(1,580
General and administrative expenses	(679)	(476)	(632)	(608)
Depreciation of investment properties	(40)	(28)	(37)	(35
Depreciation of property, plant and equipment	(104)	(65)	(102)	(99)
Total Operating Expenses	(2,134)	(1,771)	(2,358)	(2,322)
Profit before net impairment charges and income tax expense	4,801	5,106	6,908	5,880
Impairment charge for the period, net	(2,650)	(1,056)	(1,763)	(834)
Gain on Bargain Purchase	1,015			
Profit for the period before income tax expense	3,166	4,050	5,145	5,046
Income tax expense	(41)	(34)	(42)	(43
Net Profit for the period	3,124	4,016	5,103	5,004
Attributable to				
Owners of the Bank	3,125	3,967	5,015	4,916
Non-Controlling Interests	(1)	48	88	88

Consolidated Balance Sheet



AED million	30 Sept 2020	31 Dec 2019	31 Dec 2018
Assets	Reviewed	Audited	Audited
Cash and balances with central banks	37,917	21,268	22,546
Due from banks and financial institutions	4,897	6,248	8,297
Islamic financing and investing assets, net	197,436	150,913	144,739
Investments in Islamic Sukuk measured at amortized cost	37,071	33,244	31,179
Other investments at fair value	1,254	1,266	1,687
Investments in associates and joint ventures	1,918	1,977	1,928
Properties held for sale	1,388	1,337	1,449
Investment properties	6,588	5,209	4,495
Receivables and other assets	9,385	8,743	6,048
Property, plant and equipment	1,449	1,590	1,314
Total Assets	299,303	231,796	223,682
Liabilities and Equity Liabilities Customers' deposits	214,642	164,418	155,657
Due to banks and financial institutions	17,323	9,147	13,203
Sukuk financing instruments	18,598	14,852	12,371
Payables and other liabilities	18,398 8,707	8,646	8,323
Total Liabilities	259,270	197,063	189,555
Equity	233,270	197,003	109,555
Share Capital	7,241	6,590	6,590
Tier 1 Sukuk	8,264	6,428	7,346
Other Reserves and Treasury Shares	13,785	11,113	10,861
Investments Fair Value Reserve	(883)	(1,175)	(850)
Exchange Translation Reserve	(1,218)	(1,095)	(1,052)
Retained Earnings	10,119	10,131	8,569
Equity Attributable to owners of the banks	37,308	31,993	31,464
Non-Controlling Interest	2,725	2,739	2,663
Total Equity	40,033	34,732	34,127
Total Liabilities and Equity	299,303	231,796	223,682

Dubai Islamic Bank at a Glance

Preserving long term value for our customers and shareholders

- Dubai Islamic Bank ("DIB" or the "Bank") was established in 1975 as the world's first full service Islamic bank by an Emiri Decree.
- DIB is the largest Islamic bank in the UAE by total assets, providing a range of retail and wholesale banking, treasury and investment banking, and capital markets products and services to individual, corporate and institutional customers.
- Robust credit ratings reflecting strong domestic franchise, healthy profitability, sound funding & liquidity and adequate capital ratios.
- In January 2020, DIB successfully completed the acquisition of Noor Bank, with the integration of the latter's operations currently underway, and on track for completion soon.



3 million + customers globally

More than 9.000

employees across the

Group

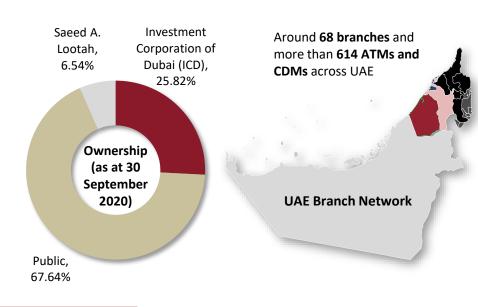


Designated ("D-SIB")* in 2018*Domestic – Systemically Important
Bank



FOL increase to 40% approved by shareholders





Significant Subsidiaries and Associates



60.0%



100.0%



27.3%



44.9%





29.5%



38.3%



NCOR BANK

100%

Credit Ratings

Moody's A3
Negative

Fitch A Stable

Islamic
International
Rating Agency
(IIRA)
A/A1
Positive

International Geographic Presence

Existing Presence & Branch Numbers



Strategy Realignment in COVID times





Preserving Quality of Assets



Focusing on Low Risk Assets / Sectors



Protecting the Franchise



Maximizing Integration Synergies

Response to Date on COVID-19 - In It Together with Our People, Clients & Communities



Our People



Gradual progression to Work from Office with social distancing guidelines implemented



Encourage flexible working hours, relocations and installing acrylic sheets on work stations where social distancing is a challenge



Protecting Touchpoints via thorough sanitization of DIB Offices, Branches & ATM spots, deployment of hand sanitizers in all locations and temperature scanning at all DIB sites



Educating our staff on precautionary actions via regular emails and on-site posters

SME & Corporate Customers



Effective 15 March 2020 and based on eligibility customer may get deferment of finance with no additional charges for existing customers



Introduced Low profit rates, reduction in processing fees and simplified documentation process



Facilitating clients to manage operations through digital channels

Retail Customers



Effective 15 March 2020 and based on eligibility, special finance postponement schemes as well as waivers and benefits on various consumer products have been put in place to help customers during this difficult time



Encouraging customers to use contactless payments accessible by activating Apple Pay or Samsung Pay



Bank From Home with wide range of banking services available via DIB Online Banking and Mobile App



Regular Updates via DIB Digital channels such as SMS, Emailers, Social Media & Phone Banking

Supporting Community



The Bank announced largest Contribution of AED120 million in UAE to the Community Solidarity Fund Against Covid-19. The gesture represents bank's commitment to supporting all national humanitarian initiatives



Crisis Management Team setup to monitor the situation



Circulate inspiring and uplifting messages across various social media channels

DIB's Key Business Lines



Core Business Profiles

Consumer Banking



Serving more than 2 million customers in the UAE

Offers its retail and business banking services through a network of 68 branches and more than 614 ATMs and CDMs across UAE

Broad range of retail products and services that include: Auto Finance; Sharia-compliant Cards; Personal Finance; Mortgages and SME Solutions.

Corporate Banking



Corporate Banking has sector-specific focus units which target clients across both private and public sectors.

Corporate Banking manages relationships (including sovereigns/ GREs, middle market, contracting finance and real estate finance companies) and is instrumental in leveraging its client relationships to cross-sell other products offered by DIB, including investment banking and treasury services.

Investment Banking



DIB's Investment Banking business is primarily responsible for management of DIB's proprietary investment portfolios, strategic stakes and international operations and expansion.

The business group provides advisory and related services to DIB's corporate clients both within UAE and across borders.

Treasury



Treasury offers a comprehensive range of products backed by DIB's expert understanding of local and international markets.

Its principal customers are corporate clients, financial institutions, high net worth individuals, SME companies and similar businesses.

It is responsible for managing DIB's liquidity requirements, fixed income portfolio and capital markets funding.

DIB's Digital Journey

PAPERLESS BRANCHES INTRODUCED

Simplified branch visit with handheld devices to fill forms and complete transactions





Tablet-based banking



Instant Credit Card printing in branches



Single page account opening form

DIGITAL DEPARTMENT CREATED



Introduction of DIB Chatbot



Revamp of DIB Website, Online Banking, DIB Mobile App

JOURNEY TOWARDS DIGITALLY INTELLIGENT BANK



PF & Credit Cards on Mobile App – Salary transfer (existing customers)

بنك دبي الإسلامي

Dubai Islamic Bank



Remote signing of contracts – non digital customers



Implementation of E-cheque-Digitally authenticated by the customer replacing physical cheque

2014

2015

2016

2017

2018

2019

2020

CUSTOMER INNOVATION DEPARTMENT ESTABLISHED

Department setup to promote design, research, develop, analyze and suggest new marketing concepts as well as strategies





Initiating the development of End to End customer journey through digital channels



Express Transfer / Instant Remittances

DIGITAL STRATEGY FORMULATION



Successful launch of DIB's Digital Lab



Digital customer journeys launched



"Banking-in-Minutes" concept launched with public introduction of New to Bank CASA account opening and Credit Card Journeys



Personal Finance for Salary Transfer Relationship customer (New /Existing) was launched on Internet Banking and Tablet



Set Foundation for Digital Academy & Advanced Analytics

Select DIB Debt Capital Market Transactions

























Select Syndicated / Club Transactions









Select Awards & Accolades





THE ASSET
TRIPLE A
ASIAN AWARDS
2018

- Islamic Bank of the Year
- · Best Islamic Retail Bank
- Best Islamic Trade Finance Sukuk
- Best Islamic REIT
- Best Supranational Sukuk
- Bank of the Year 2018



Best Islamic Bank (Financial Performance)

- Best Islamic Bank in the UAE
- UAE Deal of the Year
- Overall Best Islamic Bank
- Sovereign Deal of the year
- Indonesia Deal of the Year
- Most Innovative Deal of the year
- Hybrid Deal of the Year
- Best Islamic Retail Bank
- Best Islamic Bank in Kenya
- Best Investor Relations

Forbes

TOP 100 COMPANIES IN THE MIDDLE EAST 2020

DIB ranked 16th amongst Top 100 Companies in the Middle East



Best Sukuk Dealer by The Collaborative Market Data (CMD) Portal Awards







- Best Islamic Bank
- Best Islamic Retail bank
- Best Islamic Corporate Bank
- Best Sukuk Arranger







Most Innovative Islamic Bank – UAE



Islamic Bank of the Year



- · Best Sukuk House in UAE
- Best Private Bank in UAE

Islamic Finance pews

- Overall Best Islamic Bank (6th year in row)
- · Social Impact Deal of the Year
- Sovereign Deal of the Year
- UAE Deal of the Year
- Best Islamic Bank in Kenya



Best Financial Institution Sukuk by EMEA Finance Achievement Awards 2019



THANK YOU!

Our latest financial information, events and announcements can now be accessed by downloading **DIB Investor Relations App:**





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