



# The better way to bank



# **Investor Presentation**For the period ended September 30<sup>th</sup> 2017



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# **Dubai Islamic Bank at a Glance**

#### A leading Islamic bank with a growing international footprint

#### **Snapshot of Dubai Islamic Bank**

- Dubai Islamic Bank ("DIB" or the "Bank") was established in 1975 as the world's first full service Islamic bank by an Emiri Decree.
- DIB is the 3<sup>rd</sup> largest Islamic bank<sup>1</sup> in the world and the largest Islamic bank in the UAE by total assets.
- The Bank offers a wide range of Sharia-compliant products and services to consumer, wholesale and institutional clients.
- DIB's principal strategy is to expand its core Islamic finance business and continue to maintain its position as the leading Islamic financial institution in the region as well as in other selected strategic markets.
- DIB enjoys a robust market position and strong brand recognition on the back of its focused strategy.
- · Recent rating actions:
  - o Moody's LT issuer rating moved up to 'A3'.
  - Fitch standalone Viability Rating upgraded to 'bb+'

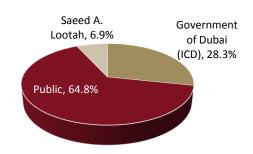
#### **Geographic Presence**





بنك دبي الإسلامي

Dubai Islamic Bank



Moody's

Long Term Rating	Outlook
А3	Stable
Α	Stable

#### **Significant Subsidiaries and Associates**



92.0%

Tamweel is a provider of regional real estate financing and was established in 2000.



60.0%

Dar Al Sharia is a *Sharia* legal and financial consultancy firm established in 2008.



100.0%

Dubai Islamic Bank Pakistan was established in 2006 as a banking service provider.

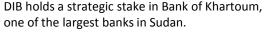


39.4%

40% ownership in a Shariah compliant player in Indonesia, which has one of the largest Muslim populations in the world.



29.5%





44.9%

Deyaar Development is a real estate development company established in 2002.



27.3%

Bosna Bank International was established in 2000 as the first *Sharia*-compliant bank in Europe.



100.0%

License obtained from Central Bank of Kenya (CBK) in May 2017 exclusively to offer Shariah compliant banking services in Kenya



# **Strategic Focus 2017**



**New Business & New Customer** 

Lead Islamic Finance growth in UAE and beyond

Innovation – Products, Service, Technology, Channels

Deliver on market / stakeholder expectations

**PROTECT** 



**GROW** 

Enhance Penetration – existing customers, existing sectors

Retain customers – Service Quality / Targeted Product Marketing & Selling

Deepen Relationship - Cross sell

**Enhance international contributions** 

2017 – Target Metrics							
Loan Growth 10% - 15% NPLs 3.5% Real Estate Concentration ~ 20% Return on Assets 2.2% - 2.5%							2.2% - 2.5%
Net Funded Margin	~ 3.25%	Cash Coverage	~ 125%	Cost Income Ratio	Mid 30s%	Return on Equity	17% - 18%



# **Overall Financial Performance (as at 30th September 2017)**

Strong Financial Performance on the Back of Intense Focus on Growth



Balance Sheet Items			
AED million	2016	Sep 2017	Change
Net Financing Assets	114,968	131,284	14%
Sukuk Investments	23,409	25,170	8%
Total Assets	174,971	201,162	15%
Customers' Deposits	122,377	143,528	17%
Sukuk Financing Instruments	7,695	8,663	13%
Equity	27,270	27,944	2%
Total Liabilities and Equity	174,971	201,162	15%

#### **Income Statement Items**

AED million	Sep 2016	Sep 2017	Change
Total Income	6,410	7,510	17%
Net Operating Revenue	5,048	5,681	13%
Operating Expenses	(1,716)	(1,741)	1%
Profit before Impairment and Tax Charges	3,332	3,940	18%
Impairment Losses	(304)	(619)	103%
Income Tax	(17)	(20)	17%
<b>Group Net Profit</b>	3,011	3,301	10%

#### **Financial Highlights**

Key Ratios	Dec 2015	Dec 2016	Sep 2017
Net Financing to Deposit Ratio <sup>1</sup>	88%	94%	92%
Total Capital Adequacy Ratio	15.7%	18.1%	16.9%
Tier 1 Capital Adequacy Ratio	15.5%	17.8%	16.3%
Non-Performing Asset Ratio	5.0%	3.9%	3.4%
ROE	20.3%	17.8%	18.6%
ROA	2.71%	2.43%	2.34%
Net Profit Margin ("NPM")	3.63%	3.23%	3.13%
Cost to Income Ratio	34.3%	34.0%	30.7%
Dividend Per Share (% of par value)	45%	45%	-

#### Highlights

#### **Sustained Strong Balance Sheet Growth**

- Total assets now reaching AED 201.2 billion, up by 15% YTD.
- Financing assets grew by 14% YTD to AED 131.3 billion primarily driven by growth of the Corporate business.
- Solid deposit growth of 17% YTD now reaching AED 143.5 billion.

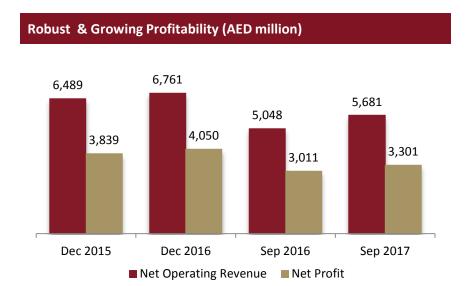
#### **Robust Profitability**

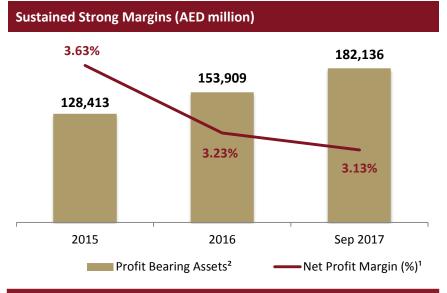
- Total income up by 17% to AED 7.5 billion.
- Net profit rising by 10% YoY to AED 3.3 billion.

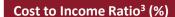
<sup>&</sup>lt;sup>1</sup> Net Financing to Deposit Ratio excludes Bilateral Sukuk.

# **Operating Performance & Profitability**

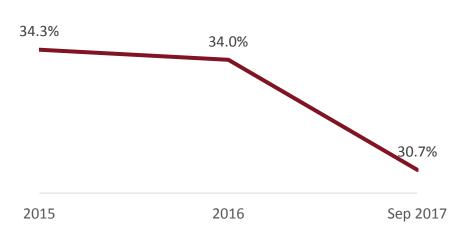












#### Business growth continues to drive profitability

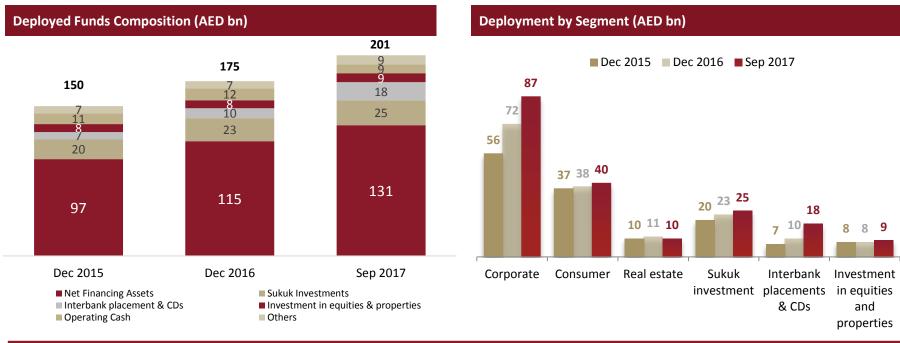
- Net Operating Revenue increased by 13% to AED 5,681 million.
- Effective cost controls kept operating expenses almost flat allowing for further improvement in cost income ratio now at 30.7%.

<sup>1</sup>Net Profit Margin is calculated as Depositors' share of profits subtracted from income from Islamic Financing and Investing Assets and income from International Murabahat and Wakala and income from Investments in Islamic Sukuk divided by Average Profit Bearing Assets.

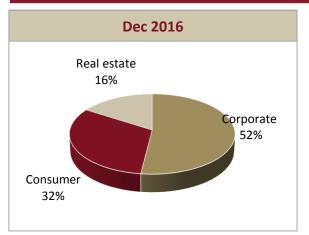
<sup>&</sup>lt;sup>2</sup>Profit Bearing Assets are calculated as the sum of International Murabahat with UAE Central Bank, Investment in Islamic Sukuk and Gross Islamic Financing and Investing Assets and Due from Banks and Financial Institutions. <sup>3</sup>Cost to income ratio calculated as operating expenses divided by operating income.

# **Overview of Deployment of Funds / Financings**





#### **Breakdown of Financing Portfolio by Sector (%)**





#### **Highlights:**

# Financing assets continue on the growth trajectory.

- Corporate banking financing assets grew at around 21% to AED 87 billion.
- Consumer business now at AED 40 billion.

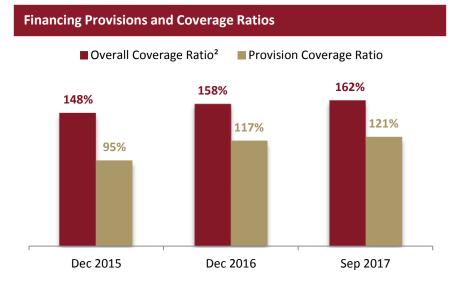
Sukuk portfolio grew by 8% YTD.

## **Improving Asset Quality**



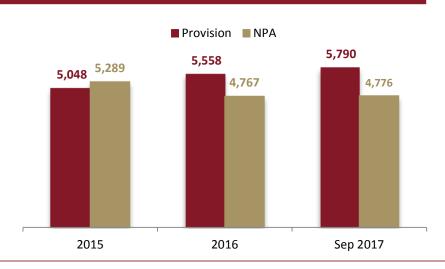
# Non-Performing Assets ("NPA")¹ NPA Ratio Impaired Financing Ratio 5.0% 4.1% 3.9% 3.6% 3.4% 3.2%

Dec 2016



#### **Cumulative Provisioning (AED million)**

Dec 2015



#### **Highlights**

#### Robust risk management and controls

 NPAs ratio decline to 3.4% and impaired financing ratio improved to 3.2% in Sep 2017 driven by continued settlements, recoveries and re-classifications of legacy exposures.

#### Coverage further strengthened

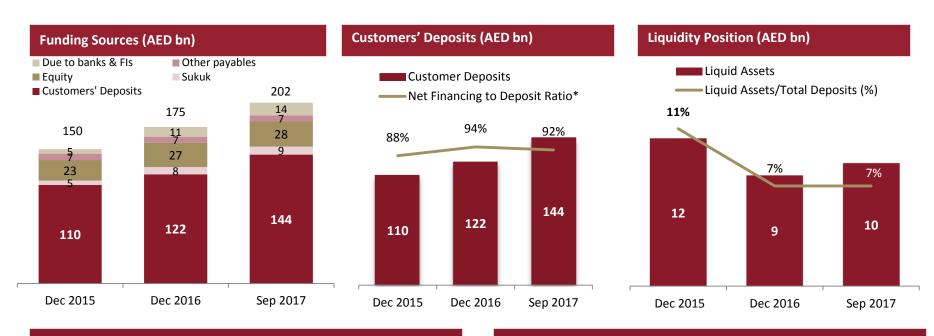
- Cash coverage reaches 121%.
- Overall coverage at 162%.

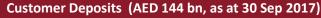
Sep 2017

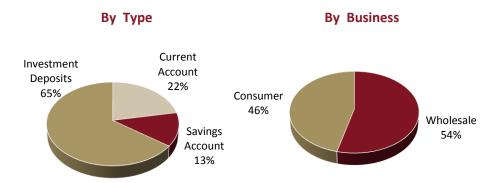
<sup>&</sup>lt;sup>1</sup>Non-Performing Assets ratio includes bilateral sukuk and are calculated as the sum of individually impaired and 90-day overdue Financing Assets.

# **Funding Sources and Liquidity**









#### Highlights

#### Solid deposit growth

- Increased by 17% to AED 144 billion YTD.
- Diverse deposit base equally split between corporate and consumer.

#### **CASA Deposits**

 CASA component stood at AED 50.9 billion as of September 30, 2017 compared with AED 47.4 billion as at end of 2016 showing consistent rise in low cost deposits.

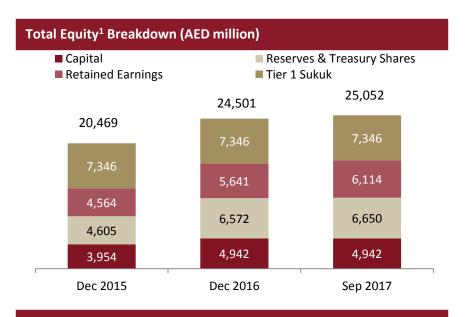
#### **Robust Liquidity**

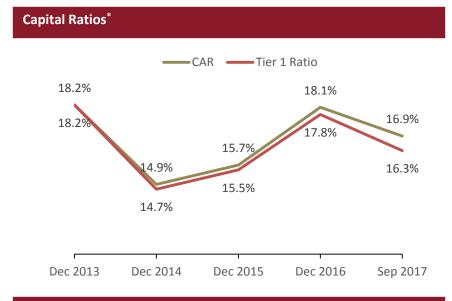
• Financing to deposit ratio stood at 92%, indicating a push towards efficiency and margin protection..

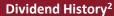
<sup>\*</sup> Net Financing to Deposit Ratio excludes Bilateral Sukuk.

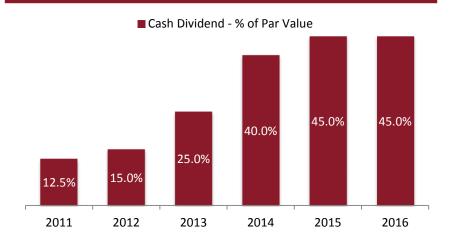
# **Capitalization Overview**











#### Highlights

#### **Robust Capitalization**

- Total CAR at 16.9% as of Sep 2017.
- Tier 1 ratio stood at 16.3% as of Sep 2017.

#### **Returns remain strong**

- ROA at 2.34% in line with guidance.
- ROE of 18.6% exceeding guidance.

<sup>&</sup>lt;sup>1</sup> Refers to Equity Attributable to Equity Holders of the Parent.

<sup>&</sup>lt;sup>2</sup> Dividend is calculated as total dividends paid divided by number of shares outstanding at the year end.

<sup>\*</sup> Regulatory Capital Requirements CAR at 12% and Tier 1 at 8%.



# **Strategic Focus 2017**



**New Business & New Customer** 

Lead Islamic Finance growth in UAE and beyond

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PROTECT



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Enhance Penetration – existing customers, existing sectors

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Deepen Relationship - Cross sell

**Enhance international contributions** 

2017 – Target Metrics							
Loan Growth	10% - 15% <b>14%</b>	NPLs	3.5% <b>3.4%</b>	Real Estate Concentration	~ 20% <b>18%</b>	Return on Assets	2.2% - 2.5% <b>2.34%</b>
Net Funded Margin	~ 3.25% <b>3.13%</b>	Cash Coverage	~ 125% <b>121%</b>	Cost Income Ratio	Mid 30s% <b>30.7%</b>	Return on Equity	17% - 18% <b>18.6%</b>



# **Consolidated Income Statement**



AED million		Sep 2017	Sep 2016	2016	2015
Net Income		Reviewed	Audited	Audited	Audited
Income from Islamic financing and investing transactions		5,722	4,813	6,521	5,520
Commission		1,027	1,074	1,425	1,295
Income / (loss) from other investment		31	27	36	37
Income from investment properties		95	57	75	111
Income from properties held for sale		119	119	159	246
Other Income		403	175	243	61
Share of profit from associates and joint ventures		113	145	177	276
Total Income		7,510	6,410	8,636	7,546
Depositors' and sukuk holders' share of profit		(1,829)	(1,362)	(1,875)	(1,057)
Net Income		5,681	5,048	6,761	6,489
Operating Expense					
Personnel expenses		(1,174)	(1,168)	(1,565)	(1,480)
General and administrative expenses		(447)	(429)	(575)	(590)
Depreciation of investment properties		(33)	(29)	(38)	(29)
Depreciation of property, plant and equipment		(87)	(90)	(119)	(125)
Total Operating Expenses		(1,741)	(1,716)	(2,297)	(2,224)
Profit before net impairment charges and income tax expense		3,940	3,332	4,464	4,265
Impairment charge for the period, net		(619)	(304)	(392)	(410)
Profit for the period before income tax expense		3,321	3,028	4,072	3,855
Income tax expense		(20)	(17)	(22)	(16)
Net Profit for the period		3,301	3,011	4,050	3,839
	Attributable to				
	Non-Controlling Interests	128	330	453	284
	Owners of the Bank	3,173	2,681	3,597	3,555

# **Balance Sheet**



AFD william		As on			
AED million		30 Sep 2017	31 Dec 2016	31 Dec 2015	
Assets	·	Reviewed	Audited	Audited	
Cash and balances with central banks		22,667	16,655	13,415	
Due from banks and financial institutions		4,657	4,546	5,085	
Islamic financing and investing assets, net		131,284	114,968	97,220	
nvestments in Islamic Sukuk measured at amortised cost		25,170	23,409	20,066	
Other investments at fair value		1,783	1,717	1,831	
Investments in associates and joint ventures		2,131	2,034	2,085	
Properties held for sale		1,300	1,348	1,394	
nvestment properties		3,439	3,058	2,743	
Receivables and other assets		7,678	6,308	5,264	
Property, plant and equipment		1,054	928	795	
Total Assets		201,162	174,971	149,898	
Liabilities Customers' deposits Due to banks and financial institutions Sukuk financing instruments		143,528 13,568 8,663	122,377 10,418 7,695	109,981 4,713 5,602	
Payables and other liabilities		7,459	7,211	6,808	
Total Liabilities		173,218	147,701	127,104	
Equity					
Share Capital		4,942	4,942	3,954	
Tier 1 Sukuk		7,346	7,346	7,346	
Other Reserve and Treasury Shares		7,786	7,786	5,617	
nvestment Fair Value Reserve		(678)	(751)	(657)	
Exchange Transaction Reserve		(458)	(463)	(355)	
Retained Earning		6,114	5,641	4,564	
Equity Attributable to owners of the banks		25,052	24,501	20,469	
Non-Controlling Interest		2,892	2,769	2,325	
Total Equity		27,944	27,270	22,794	
Total Liabilities and Equity		201,162	174,971	149,898	

# **DIB's Key Business Lines**



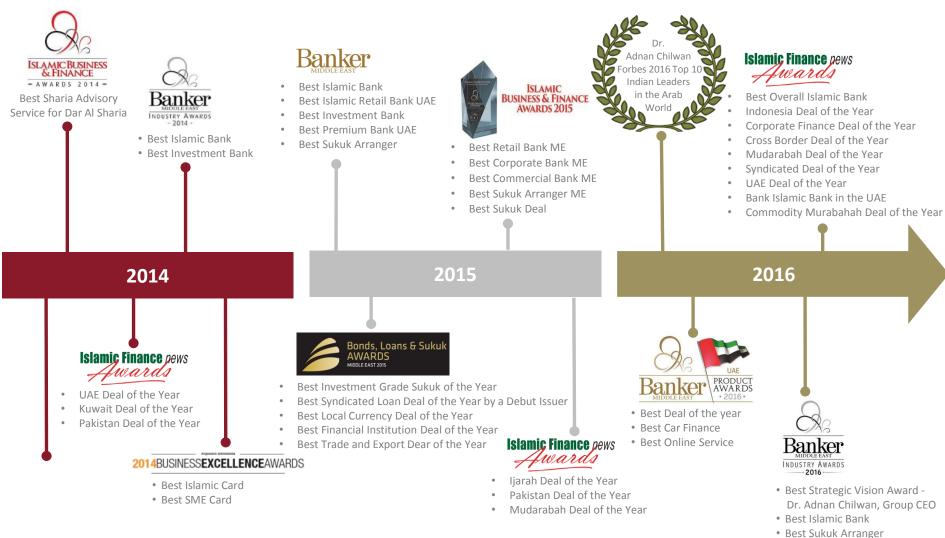
#### **Core Business Profiles**

The principal activities of DIB are focused around five core business areas: (i) Retail & Business Banking; (ii) Corporate Banking ("CBG"); (iii) Real Estate & Contracting Finance; (iv) Investment Banking; and (v) Treasury.

Consumer Banking	Corporate Banking	Real Estate & Contracting Finance	Investment Banking	Treasury
<ul> <li>The largest business activity group within DIB.</li> <li>Offers its retail and business banking services through a network of 90+ branches spread across all of the Emirates.</li> <li>Broad range of retail products and services that include: Auto Finance; Sharia-compliant Cards; Personal Finance; Mortgages and SME Solutions.</li> <li>Serving more than 1.6 million customers.</li> </ul>	<ul> <li>CBG has sector-specific focus units which target clients across both private and public sectors.</li> <li>The CB Group manages over 3,800 relationships (including middle market, contracting finance and real estate finance companies) and is instrumental in leveraging its client relationships to cross-sell other products offered by DIB, including investment banking and treasury services.</li> <li>CBG offers a range of <i>Sharia</i>-compliant solutions to its corporate clients in the UAE, the GCC and in other niche markets.</li> </ul>	Real Estate Finance  DIB plays a significant role in supporting corporate real estate developments, including the construction of commercial property and residential estates.  Contracting Finance  DIB provides financing to contractors executing building, electrical and mechanical infrastructure works across sectors such as the oil, gas, power and water sectors.	<ul> <li>DIB's Investment Banking business group is primarily responsible for management of DIB's proprietary investment portfolios, strategic stakes and international operations and expansion.</li> <li>The business group provides advisory and related services to DIB's corporate clients both within UAE and across borders.</li> </ul>	<ul> <li>The Treasury Group offers a comprehensive range of products backed by DIB's expert understanding of local and international markets.</li> <li>Its principal customers are corporate clients, financial institutions, high net worth individuals, SME companies and similar businesses.</li> <li>It is responsible for managing DIB's liquidity requirements, fixed income portfolio and capital markets funding.</li> </ul>

### 2014 - 2016 Select Awards & Accolades





Islamic Bank of the Year in UAE

Best Islamic Retail Bank
 Best Islamic Company

• Best Islamic Corporate Bank



#### 2015 - 2016 Select DIB DCM Transactions



US\$ 1,500,000,000 Sukuk

Joint Lead Manager & Bookrunner

November 2016



US\$ 500,000,000 Sukuk

Joint Lead Manager & Bookrunner

October 2016





US\$ 1,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

October 2016



US\$ 750,000,000 Sukuk

Joint Lead Manager & Bookrunner

September 2016



US\$ 500.000.000 Sukuk

Joint Lead Manager & Bookrunner

August 2016



US\$ 250,000,000 Sukuk (Tap Issue)

Joint Lead Manager & Bookrunner

August 2016



US\$ 1,200,000,000 Sukuk US\$ 1,112,700,000 Tender

> Joint Lead Manager & Bookrunner (Sukuk) Co-Manager (Tender)

> > May 2016

NCOR BANK

US\$ 500,000,000 Tier 1

Joint Lead Manager & Bookrunner

May 2016



US\$ 750,000,000 Sukuk

Joint Lead Manager & Bookrunner

May 2016

Republic of Indonesia



US\$ 2,500,000,000 Sukuk

Joint Lead Manager & Bookrunner

March 2016

Government of Sharjah



US\$ 500,000,000 Sukuk

Joint Lead Manager & Bookrunner

January 2016

ماجدالفطيم MAJID AL FUTTAIM

US\$ 500,000,000 Sukuk

Joint Lead Manager & Bookrunner

November 2015



US\$ 750,000,000 Sukuk

Joint Lead Manager & Bookrunner

May 2015



US\$ 500,000,000 Sukuk

Structuring Bank

JLM & Bookrunner

May 2015

Republic of Indonesia



US\$ 2,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

May 2015

**ECGD Guaranteed** 



US\$ 913,026,000 Sukuk

Joint Lead Manager & Bookrunner

March 2015

مصرف القارقة الإسلامي Sharjah Islamic Bank

US\$ 500,000,000 Sukuk

Joint Lead Manager & Bookrunner

March 2015

Islamic Development Bank



US\$ 1,000,000,000 Sukuk

Joint Lead Manager & Bookrunner

March 2015



#### 2015 – 2016 Select Syndicated Transactions

Bukhatir Industrial Investments

AED 1,120,000,000

Mandated Lead Arranger & Book-runner

December 2016



USD 460,000,000

Mandated Lead Arranger & Book-runner

November 2016



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USD 200.000.000

Mandated Lead Arranger & Book-runner

September 2016



AED 1,000,000,000

Mandated Lead Arranger & Book-runner

September 2016



USD 830,000,000

Mandated Lead Arranger & Book-runner

August 2016



AED 993,000,000

Mandated Lead Arranger & Book-runner

July 2016



USD 155,000,000

Mandated Lead Arranger & Book-runner

April 2016



USD 4,900,000,000

Mandated Lead Arranger & Book-runner

January 2016



USD 275,000,000

Mandated Lead Arranger

December 2015



AED 900,000,000

Mandated Lead Arranger

October 2015



AED 571,000,000

Mandated Lead Arranger

September 2015

Government of Pakistan, Ministry of Finance

USD 265,000,000

Mandated Lead Arranger

September 2015



AED 816,000,000

Mandated Lead Arranger & Book-runner

July 2015



USD 1,500,000,000

Mandated Lead Arranger & Book-runner

June 2015



AED 750,000,000

Mandated Lead Arranger

April 2015



AED 500,000,000

Mandated Lead Arranger

March 2015



USD 1,100,000,000

Mandated Lead Arranger & Book-runner

March 2015



USD 600,000,000

Mandated Lead Arranger & Book-runner

January 2015